

Willis: Market Leader in M&A Insurance in Israel

Unique Experience and Track Record

Willis's M&A team was the **first on the ground in Israel**, pioneering M&A insurance solutions tailored to Israeli transactions.

Track record: Over **50+ transactions** advised on, representing \$3.5 billion of insurance capital, primarily on behalf of US-based investors acquiring Israeli targets.

Best of Both
Worlds: Combining
expertise of 200+
dedicated M&A
experts in the US
with a dedicated
team in Israel for
seamless execution.

Local Risk
Expertise: Deep
understanding of
Israeli-specific
risks, including
IP, data privacy,
and employment
Iaw, ensuring
comprehensive
coverage backed
by our established
credibility with
insurers.

US Standards,
Enhanced for
Israel: Policies
and processes
identical to US RWI
standards, but
with enhancements
tailored for Israeli
deals that are not
available on purely
US transactions.

Hebrew-Language
Diligence: Our team
conducts insurance
diligence on
Hebrew-language
policies, ensuring
buyers' confidence
in the target's
insurance program.

Why work with Willis in Israel?

Superior Insurance Terms



Unmatched Insurer Access

We have direct relationships with **all global insurance markets**, including the **London market**, where we have cultivated key relationships with insurers who deeply understand Israeli risks.



Trusted by Local Counsel

We introduced most RWI insurers to their **local counsel in Israel**, building **trust and credibility** that enables us to secure broader coverage than our competitors.



Stability in Coverage

Given **Israel's geopolitical uncertainty**, our insurer relationships have been **crucial in securing coverage** that meets clients' commercial objectives.



Substantial Cost Savings

RWI for Israeli deals is typically **30-50% cheaper** than US deals, with **lower retentions and superior coverage**—translating to potential savings of **hundreds of thousands of dollars** on large-limit policies.



Willis Israel vs. Local US Brokers

Key Advantages

Factor	Willis	Local US Broker
Israeli Deal Expertise	Market leader with deep local knowledge	Limited to general international experience
Policy Pricing	Benefits from record low pricing for US style coverage	Israeli deals priced higher than US deals
Insurer Relationships	Direct access to insurers underwriting Israeli deals	May rely on intermediaries
Local Regulatory & Legal Knowledge	In-depth understanding of Israeli M&A laws and deal structures	General US knowledge, may lack Israel-specific expertise
On-the-Ground Support	Team based in Israel, working daily on local transactions	Remote support, potential time zone challenges
Market Access	All global markets, including London, US and Asia	Primarily US insurers, limiting terms & pricing

Unique Policy Enhancements for Israeli Deals

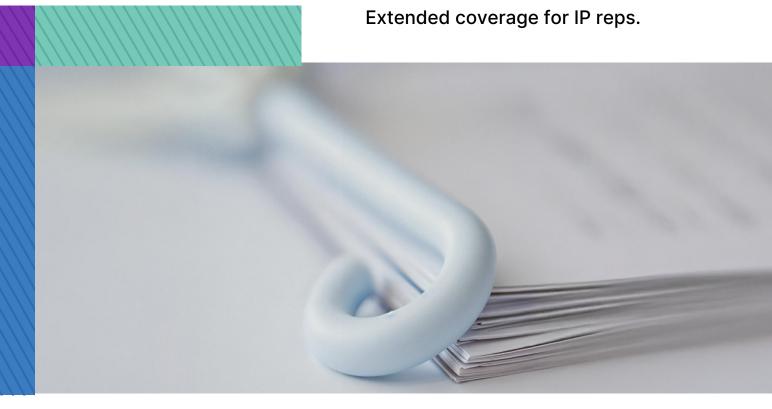
Exclusive Coverage Enhancements for Israeli M&A Transactions Willis in Israel secures policy enhancements **not available in the US market**, including:

Retentions as low as **0.2-0.3% of EV** (nil for fundamental reps).

Synthetic tax indemnities at no extra cost.

Removal of materiality and knowledge qualifiers.

Elimination of standard exclusions (e.g., transfer pricing, secondary taxes).



Willis M&A Team

Credentials and Deal List

Willis is a global leader in structuring, negotiating, and placing insurance solutions for M&A transactions. In 2022, we established Willis Israel M&A, the first dedicated on-the-ground M&A insurance team in Israel. This team works closely with over 80 insurance experts in Israel and more than 200 M&A specialists across the US, Europe, and Asia.



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Joshua leads the Willis Israel M&A team, bringing extensive expertise in transactional risk insurance. Before joining Willis, he spent a decade as a senior corporate attorney at Willkie Farr & Gallagher LLP. In 2022, Joshua relocated to Israel to establish and lead Willis's Israel M&A practice. Since then, he has been instrumental in shaping the market, estimated to have led approximately 75% of all RWI policies placed on Israeli transactions over the past four years.

Willis has advised on many of the most notable transactions in Israel, with Joshua having placed over \$3.5bn of insurance capital across 50+ Israeli deals in the past four years.

Willis global M&A practice

A global team of 200+ M&A practitioners, many of whom are qualified in either corporate law, tax and accountancy principles or insurance, working together to help our clients navigate M&A transactions safely. We draw on the full resources of WTW to bring sector expertise, analytics, risk evaluation and insurance placement (where required) to each transaction, in other words delivering the firm and focusing on our client's strategic objectives on a deal-by-deal basis.

We help solve complex risk issues, regularly working to tight deal timeframes. Our transaction related advice and insurance knowledge is valued by our clients, who often use this tactically buy-side and sell-side to enable a successful outcome to an acquisition or divestment.



About \A/T\A/

At WTW (NASDAQ: WTW), we provide data-driven, insight-led solutions in the areas of people, risk and capital. Leveraging the global view and local expertise of our colleagues serving 140 countries and markets, we help you sharpen your strategy, enhance organizational resilience, motivate your workforce and maximize performance. Working shoulder to shoulder with you, we uncover opportunities for sustainable success — and provide perspective that moves you. Learn more at wtwco.com.



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